



Cambridge International AS & A Level

CANDIDATE
NAME
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TRAVEL & TOURISM

9395/41

Paper 4 Destination Development and Management

May/June 2025

1 hour 30 minutes

You must answer on the question paper.

You will need: Insert (enclosed)

INSTRUCTIONS

- Answer **all** questions.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.

INFORMATION

- The total mark for this paper is 50.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains all the figures referred to in the questions.

This document has **12** pages. Any blank pages are indicated.

1 Refer to Fig. 1.1 (Insert), information about Barbados.

(a) Explain **two** roles of an inbound tour operator.

1

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2

[4]

(b) Assess why planning controls are important to Barbados.

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[12]

(a) Explain **two** reasons why tourism research is a priority for MCST.

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(b) Assess the benefits for NTOs of working with other commercial and non-commercial organisations in destination management.

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