



Cambridge International AS & A Level

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BUSINESS**9609/31**

Paper 3 Business Decision-Making

May/June 2025**1 hour 45 minutes**

You must answer on the question paper.

You will need: Insert (enclosed)

INSTRUCTIONS

- Answer **all** questions.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

INFORMATION

- The total mark for this paper is 60.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains the case study.

This document has **12** pages. Any blank pages are indicated.

1 Analyse **two** advantages to WS of using an environmental audit.

[8]

[8]



[8]

[8]

[2]

[2]

This image shows a full page of white paper with horizontal dashed lines, typical of primary school handwriting practice paper. The lines are evenly spaced and run across the entire width of the page. There are no margins, text, or other markings present.



[12]

[2]

Using your answer to **(a)(i)**, calculate forecast sales for 2025 Quarter 4.

..... [2]

[illegible]

[12]

[illegible]



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