



CANDIDATE
NAME

--

CENTRE
NUMBER

--	--	--	--	--

CANDIDATE
NUMBER

--	--	--	--

9609/33

October/November 2020

3 hours

You must answer on the question paper.

You will need: Insert (enclosed)

- Section A: answer **all** questions.
- Section B: answer **one** question.
- Use a black or dark blue pen.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

- The total mark for this paper is 100.
- The number of marks for each question or part question is shown in brackets [].
- The insert contains the case study.

This document has **20** pages. Blank pages are indicated.

Answer **all** questions in Section A and answer **one** question in Section B.

You are advised to spend no more than 40 minutes on Section B.

Section A

Answer **all** questions in this section.

- 1** Analyse the benefits to C4T of its two social objectives (lines 5–7).

[illegible]

- 2 (a) Refer to Table 1. Calculate the forecast profit margin for the reusable bottles.

.....

.....

.....

.....

.....

.....

.....

.....

.....

..... [3]

- (b) Refer to lines 44–49. Calculate the gearing ratio assuming the extra \$0.5m finance for the factory extension is raised through a bank loan.

.....

.....

.....

.....

.....

.....

.....

.....

.....

.....

..... [3]

- (c)** Refer to your results in **2(a)**, **2(b)** and any other information. Recommend whether C4T should accept the offer from the venture capitalist. Justify your recommendation.

[illegible]

- 3 C4T plans to launch souvenir reusable bottles made from recycled plastic. Evaluate the importance of C4T's brand image for the success of this launch.

This image shows a full page of white paper with horizontal dashed lines, typical of primary school writing paper. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

4 (a) Refer to Table 2. Calculate the:

(i) forecast total contribution from the proposed special order of laptop cases

[5]

(ii) forecast 2021 capacity utilisation for laptop cases without the special order.

[3]

- (b)** Refer to your results from **4(a)** and any other information. Recommend whether C4T should accept the special order. Justify your recommendation.

[illegible]

5 Evaluate the importance of workforce planning to C4T's future success.

This image shows a full page of primary-ruled paper. It features multiple sets of horizontal dashed lines spaced evenly down the page, providing a guide for handwriting practice. The background is white, and there are no margins or other markings present.

BLANK PAGE

Permission to reproduce items where third-party owned material protected by copyright is included has been sought and cleared where possible. Every reasonable effort has been made by the publisher (UCLES) to trace copyright holders, but if any items requiring clearance have unwittingly been included, the publisher will be pleased to make amends at the earliest possible opportunity.

To avoid the issue of disclosure of answer-related information to candidates, all copyright acknowledgements are reproduced online in the Cambridge Assessment International Education Copyright Acknowledgements Booklet. This is produced for each series of examinations and is freely available to download at www.cambridgeinternational.org after the live examination series.

Cambridge Assessment International Education is part of the Cambridge Assessment Group. Cambridge Assessment is the brand name of the University of Cambridge Local Examinations Syndicate (UCLES), which itself is a department of the University of Cambridge.